Pacific Pilotage Authority KEY PERFORMANCE INDICATORS Q4 2021

Safety		2021	2020
1.	Incidents on vessels under pilotage [0]	7	13
2.	Incidents on pilot launches [0]	0	1
Relia	ability		
3.	Number of delays (hours) caused by pilots [0]	3 (9.25 hours)	1 (2 hours)
4.	Number of delays (hours) caused by dispatch errors [0]	1 (14 hours)	1 (1 hour)
5.	Number of delays (hours) caused by launches [0]	0	1 (0.25 hour)
6.	Total number of delays (Total hours delayed) [0]	4 (23.25 hours)	3 (3.25 hours)
Effic	iency: General		
7.	Pollution incidents on pilot launches [0]	0	0
8.	Maintain an average of 5 working days to resolve all complaints [≤ 5 days]	5.6 days (2021: 7 complaints)	2 days (2020: 13 complaints)
9.	Maintain an average of 5 working days to resolve all invoice disputes [≤ 5 days]	3.1 days (2021: 32 invoice disputes)	4 days (2020: 22 invoice disputes)
Effic	iency: Pilots		
10.	Complaints regarding pilot service level [0%] [number of complaints/number of assignments]	0.06%	0.1%
11.	Callbacks as percentage of assignments [$\leq 2.5\%$]	0.6%	0.5%
12.	Annual assignments per pilot a) Coastal [≥ 92] b) Fraser River [≥ 138]	103 124	100 119
13.	Annual average revenue/cost per assignment a) Revenue b) Cost c) Loss	\$6,995 \$7,154 \$(159)	\$6,531 \$6,553 \$(15)
14.	Annual utilization of pilots – terminal delays [≤ 5%] [hours delayed at terminal/total hours on assignment]	2%	2%
15.	Annual utilization of pilots – cancellations [$\leq 8\%$] [number of cancellations/number of assignments]	9%	11%
Fina	ncial		
16.	Maintain an adequate contingency fund [≥ \$2.3M]	\$2.36M	\$1.730M
17.	Accounts receivable - % of invoices under 30 days [≥ 95 %]	99%	98%

[]: goal